COMPANY PROFILE

STRATEGIC REPORT BUSINESS OVERVIEW HR AND SOCIAL POLICY CORPORATE GOVERNANCE REPORT FOR SHAREHOLDERS AND INVESTORS APPENDIX

CONCRETISATION of new large-scale generators of demand for engineering in Russia

Further development of the business of Evropeyskaya Elektrotekhnica's Group of companies is directly connected:

- with the presence specific market demand, which today is actively stimulated by the infrastructure upgrade and development programmes ongoing in Russia, import substitution, digitalisation of the economy,
- operational efficiency and expansion of the network of engineering centres in Russia (new projects, revenue and marginality of the Group's business),
- with the ability of the Group's companies to develop, commercialise, and bring to the market innovative solutions in engineering and process equipment (Group business margin).

There is an intensive process of forming a new large-scale demand for engineering and process equipment and related services in Russia and in countries that produce and process oil and gas.

Accordingly, it is important to mention the following major Russian programmes.

Subject of a programme	Duration	Volume of investments from various sources	Programme outreach
A comprehensive plan for the development and expansion of trunk infrastructure in the Russian Federation	2019–2024	RUB 6.3 trln (including about RUB 3 trln - private investments)	690 facilities in all key sectors of the economy of the Russian Federation
Programme for the modernisation of thermal power plants in Russia (CSA-2)	2022–2031	RUB 1.9 trln	41 GW of capacities, including projects in the Far East of the Russian Federation (urban heating plants; about 25% of all heat generation in the Unified Energy System of Russia)
The development of oil and gas chemistry	medium and long term	over USD 40 bln	12 major projects
Major projects with co-financing from largest corporations from the "Belousov's list"	medium and long term	about RUB 81 trIn	Russian business filed 981 applications
Projects for the economic development of the Arctic zone of the Russian Federation	2019–2025	USD 86 bln	
Development of infrastructure for the supply of liquefied natural gas in the Russian Federation	2019–2035	over USD 82 bln	Bringing the production of liquefied natural gas to at least 83 mln tonnes, which will make up about 15–20% of the global market (2017: 11.8 mmt); nine major projects
Creation of our proprietary technology for large-capacity gas liquefaction. Roadmap for the localisation of critical LNG equipment manufactured in the Russian Federation	By the mid 2020s	USD 35–40 bln	
Development of transport infrastructure, the formation of the transport framework of the Moscow metropolitan area	2011–2023	About RUB 360 bln annually (budget of Moscow)	Development of the underground metro, construction of the Big Circle Line Development of the Moscow Central Circle Development of the above-ground metro, construction of Moscow central diameters Road network development